

Summary of Budget Movements 2022/2023

The following table shows how the 2022/23 budget has been calculated starting from the 2021/22 budget. The table includes additional budget to maintain / improve services, special items (one off expenditure budget), service efficiencies and any adjustments / additions.

	Adult Social Services £'000	Chief Executive £'000	Children's Services £'000	Place & Growth £'000	Resources & Assets £'000	Total £'000
2021/2022 Restructured Service Budget (excluding Capital & Internal recharges)	53,685	10,494	28,813	30,730	8,756	132,478
Adjustments/Additions						
Remove exclusive one off revenue items in 2021/2022 (Special Items)	(640)	(1,268)	(1,522)	(1,015)	(425)	(4,870)
Inflation for non-pay activities	1,753	31	727	1,095	1,362	4,968
Superannuation - increase in employers' contribution across Council	0	0	0	0	943	943
Pay Inflation	196	224	294	179	1,696	2,589
Adjustments between services (e.g. budget reallocations inc.)	(45)	(1,513)	300	280	978	0
Total	1,265	(2,526)	(201)	539	4,554	3,630
Funding to Maintain / Improve Services						
Care & support - manage increasing demand in numbers and complexity	1,863	0	0	0	0	1,863
People at the heart of care	1,000	0	0	0	0	1,000
Prevention - investment in preventative services	500	0	0	0	0	500
Staffing resource required to deliver continued demand management programme	392	0	0	0	0	392
Additional people resources across Customer Delivery	0	210	0	0	0	210
Data and insight - systems implementation and resources	0	30	0	0	0	30
Human Resources Target Operating Model	0	252	0	0	0	252
Land charges shortfall in income	0	45	0	0	0	45
Netcall - Customer facing telephony	0	17	0	0	0	17
Revenue support for Capital Bids - Telephony, security, fibre, IDS	0	233	0	0	0	233
Adopt Thames Valley	0	0	40	0	0	40
Continuing Health Care post	0	0	25	0	0	25
Growth in Children in care and care leavers [placements]	0	0	678	0	0	678
Home to School Transport	0	0	300	0	0	300
Loss of DSG / School income	0	0	40	0	0	40
Meeting & Managing Demand - Right Help, Right Place, Right Time	0	0	355	0	0	355
Additional staff resources in traffic management, Development management & enforcement, green & infrastructure, place clienting and trees & landscape teams.	0	0	0	624	0	624

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Funding to Maintain / Improve Services Cont.						
Carriageways & footways - growth in network	0	0	0	39	0	39
CIL implementation cost recovery	0	0	0	57	0	57
Community Safety	0	0	0	77	0	77
Emergency Planning	0	0	0	65	0	65
Highway drainage increased maintenance costs due to additional network length	0	0	0	15	0	15
Highways structures - growth in network	0	0	0	10	0	10
Increase Civil Parking Enforcement Officers	0	0	0	187	0	187
Temporary staffing for Development & Enforcement team	0	0	0	21	0	21
Meeting operating costs of P&R sites	0	0	0	205	0	205
Strategic Review of Domestic Abuse	0	0	0	35	0	35
Temporary accommodation	0	0	0	350	0	350
Traffic Signals & Intelligent Transport Systems Asset Management Costs	0	0	0	30	0	30
Winter service - growth in network	0	0	0	10	0	10
Data protection compliance	0	0	0	0	20	20
Decrease in uptake of schools kitchen contract	0	0	0	0	33	33
Delivering on our procurement strategy (additional resources & contracts register)	0	0	0	0	210	210
Dissolution of Shared Legal Services	0	0	0	0	100	100
Internal audit and investigation redesign to set up an in house service, with external clients	0	0	0	0	241	241
Total	3,755	787	1,438	1,725	604	8,309
Special Items (One Off)						
Demand management - resource investment to deliver change	800	0	0	0	0	800
Transitions - additional assessment capacity	90	0	0	0	0	90
Budget required to deliver sustainable organisational	0	78	0	0	0	78
Budget required to deliver sustainable organisational change	0	1,322	0	0	0	1,322
Customer experience improvement team	0	52	0	0	0	52
Equality & Anti-Poverty	0	115	0	0	0	115
GovMetric - tool to measure and track customer satisfaction	0	13	0	0	0	13
Human Resources Target Operating Model	0	242	0	0	0	242
Children's Services Transformation Programme	0	0	500	0	0	500
Create Edge of Care / Placement Support Service	0	0	350	0	0	350
Delay in Capitalisation of System Contract	0	0	195	0	0	195
Meeting & Managing Demand - Right Help, Right Place, Right Time	0	0	943	0	0	943
Concessionary passes - Bulk renewal	0	0	0	80	0	80

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Special Items Cont.						
Deliberative Process	0	0	0	90	0	90
Ecology officer	0	0	0	45	0	45
Local Transport Plan 4 and Delivery Plan	0	0	0	150	0	150
Re-integration of PPP	0	0	0	300	0	300
Resource to support local business post lockdown recovery phase - job protection, businesses and prosperity	0	0	0	45	0	45
Temporary increase in planning fee income	0	0	0	(100)	0	(100)
Temporary staffing for Development & Enforcement team	0	0	0	69	0	69
Total	890	1,822	1,988	679	0	5,379

Funded by the following Service Efficiencies						
Demand management - strengthening the voluntary sector and community offer, redesigning the front door	(1,000)	0	0	0	0	(1,000)
Learning disability review - better utilisation of contracts, recommissioning services and better use of accommodation	(100)	0	0	0	0	(100)
Optalis review - improved commissioning and reduced overheads	(200)	0	0	0	0	(200)
Review the application of Continued Health Care (CHC) claims	(200)	0	0	0	0	(200)
Corporate Transport Programme	0	0	(100)	0	0	(100)
Legal Review - Social Care & SEND	0	0	(25)	0	0	(25)
Placements Review	0	0	(490)	0	0	(490)
Transforming Children's Services	0	0	(250)	0	0	(250)
Food waste diversion from blue bags to caddies	0	0	0	(350)	0	(350)
Income from Park & Ride sites	0	0	0	(200)	0	(200)
Increase in planning pre-application fee income	0	0	0	(10)	0	(10)
Increase of garden waste subscription	0	0	0	(100)	0	(100)
Increase revenue as a result of additional Civil Parking Enforcement officers	0	0	0	(241)	0	(241)
Benefit realisation from commercial activities	0	0	0	0	(153)	(153)
Benefit realisation from commercial activities - Boxing income	0	0	0	0	(87)	(87)
Benefit realisation from commercial activities - Outdoor Gyms	0	0	0	0	(15)	(15)
Contracts and commissioning reviews	0	0	0	0	(250)	(250)
Early payment programme	0	0	0	0	(100)	(100)
Income generation in excess of financing costs - Community Investment	0	0	0	0	(1,000)	(1,000)
Rationalisation process of corporate accommodation	0	0	0	0	(270)	(270)
Total	(1,500)	0	(865)	(901)	(1,875)	(5,141)

